U.S. Systems Integration Market





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Systems Integration Program (SIP)

U.S. Systems Integration Market

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Systems Integration at the Crossroads

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Notes

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Agenda

- Impact of Outsourcing on SI
- Impact of Downsizing on SI
- Impact of Networking on SI
- Market Factors
 - Positive
 - Negative

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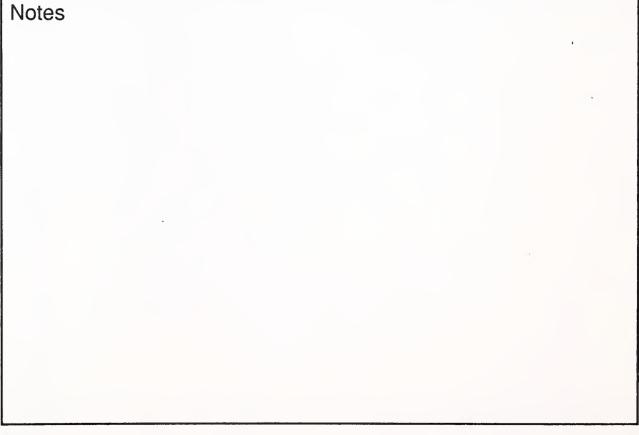
Agenda

- Buyer Issues
- Keys to Successful SI Projects
- SI Market Forecast
- Market Share
- Major Vendors
- Conclusions

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Prediction: More SI projects to become part of outsourcing contracts

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How OS Users Fill SI Needs

Method	Average Percent of Users
Obtain through existing OS contracts	52
Obtain other vendor services	23
Utilize in-house personnel	25
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Where does systems integration stop and outsourcing begin?

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Outsourcing Agreements with SI Components

- Revlon/Andersen Consulting
 - Manage old platforms
 - Develop client/server applications
- Dial Corp./Andersen Consulting
 - Manage old platform
 - Develop client/server applications

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Notos

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Outsourcing Agreements with SI Components

- GE/EDS
 - Take over desktop services
 - Standardize to enhance client/ server environment

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SI Contracts Become Outsourcing Agreements

- Nations Bank/EDS
 - Built new data center
 - Operate data center
- Cummins Engine/EDS
 - Built new data center
 - Operate data center

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Motos

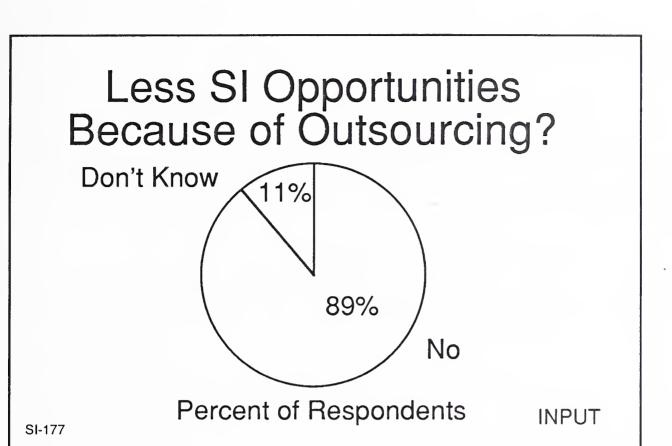
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SI Contracts Become Outsourcing Agreements

- Del Monte Foods
 - Designed new system
 - Manage client/server environment

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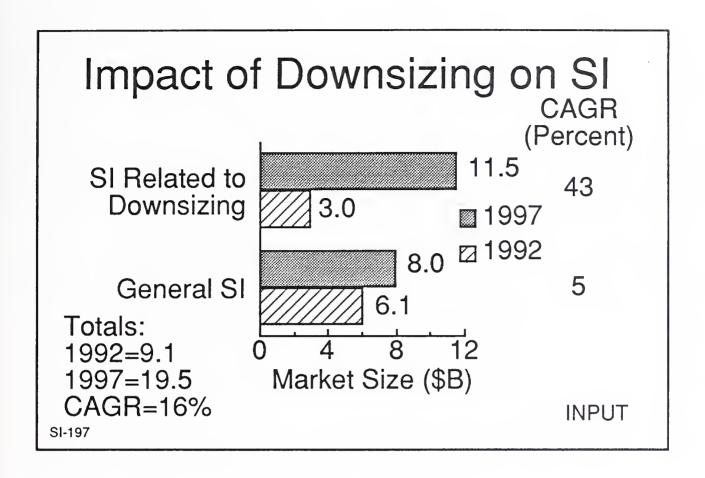
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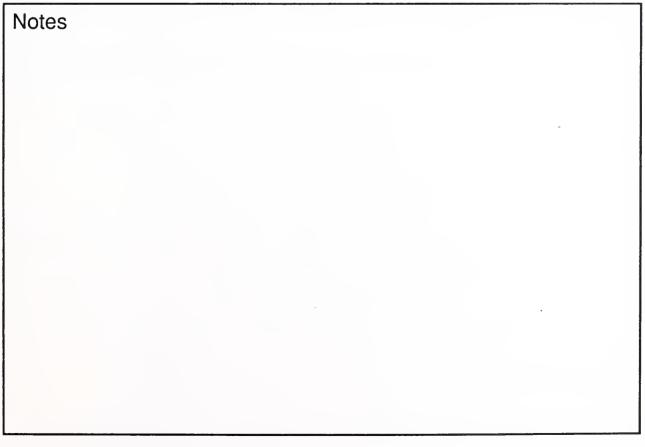
SI Project Components Changing

- Smaller projects
- Shorter duration
- Client/server component dominates
- Prototype often first stage

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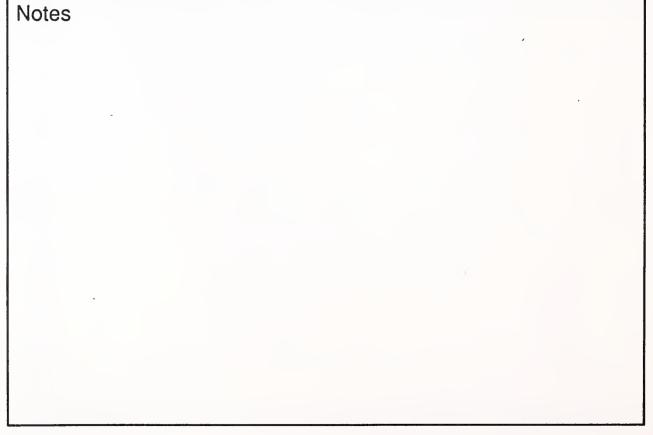
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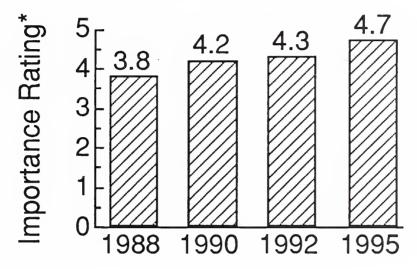


Many current SI projects have networking component

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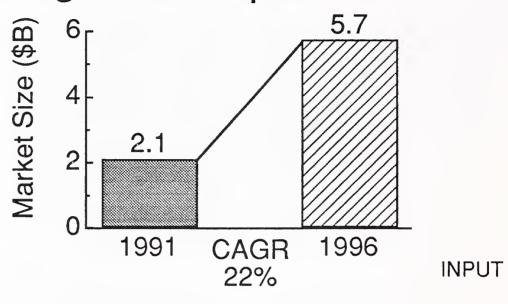
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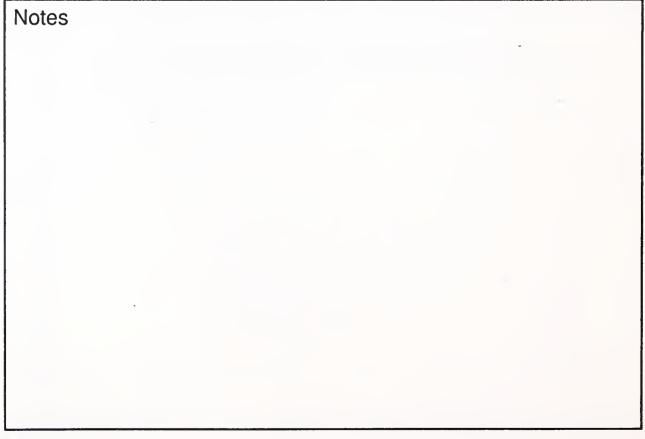
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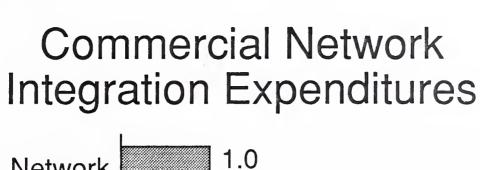
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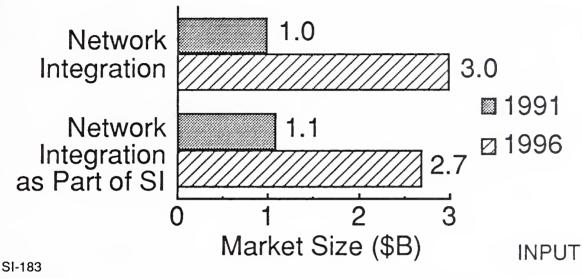
*On a scale of 0-5, where 0=no importance, 5=greatest importance.

U.S. Commercial Network Integration Expenditures









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Positive Market Factors

- New technology emerging
- Lack of internal (client) expertise
- Vendor increasing global scope
- Telecommunication capabilities improving

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Negative Market Factors

- Rapid technology changes confuse client
- Decision process moves to functional managers
- Vendors need vertical industry expertise

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Buyer Issues

- Want to concentrate on business basics
- Need to use technology competitively
- Need solutions immediately
- Must experience short-term financial gains

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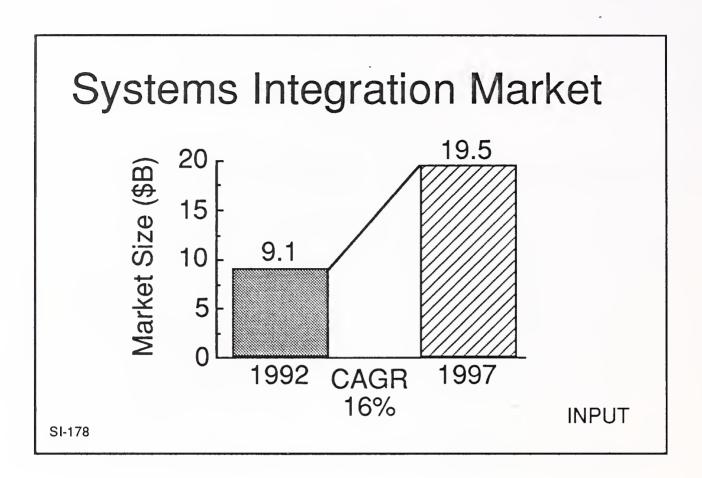
Keys to Successful SI Projects

- Good project management
- Knowledge of client's business
- Open communication between vendor/client
- Structured project review process
- Risk management controls in place

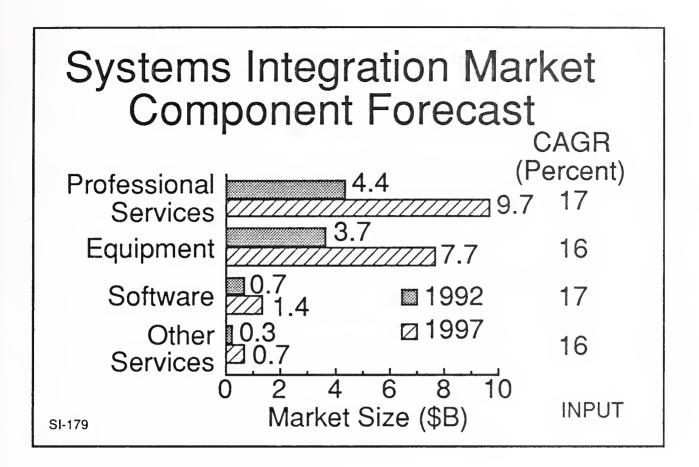
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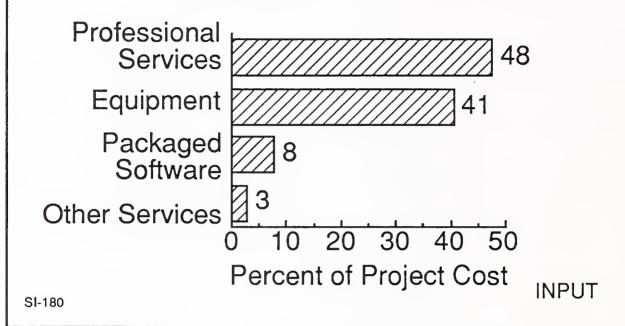


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1992 SI Project Composition



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U.S. Vendors

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Vendor Market Share, 1991

Vendor	Revenue (\$M)	Percent
IBM	1,750	17
Andersen Consulting	787 ⁽¹⁾⁽³⁾	8
EDS	770 ⁽²⁾	8
Digital	565	6
Computer Sciences Corp.	478	5
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Notes

- 1. Includes INPUT's estimate of equipment content
- 2. Non-GM business only
- 3. Adjusted to calendar year 1991

Vendors	Strategies and Advantages
IBM/ISSC	Cost, integration, IBM system knowledge, credibility, full line of products/services

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	Vendors	Strategies and Advantages
_	Digital	Network application support, low cost and integration, multiple platform expertise

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Vendors	Strategies and Advantages
Andersen Consulting	Focus on new business applications transition downsizing, years of diverse application experience, no hardware ties
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Vendors	Strategies and Advantages	
EDS	Cost effective, multiple platform expertise	

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Vendors	Strategies and Advantages
CSC	High level of technical support multiple platform expertise, good project management skills

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Conclusions

- Systems Integration
 - Ranges from consulting to operations
 - Stimulated by business process re-engineering
 - Must provide global services

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Conclusions

- Systems Integration
 - More impacted by client/server
 - Communications increasing factor
 - Vendors must manage carefully

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ABOUT INPUT

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- 15 Vertical Markets
- 9 Categories of Software and Services
- 7 Cross-Industry Markets
- The Worldwide Market (30 countries)

- U.S. Focused Programs — European Focused Programs -

- Outsourcing (vendor and user)
- Downsizing (vendor and user)
- Systems Integration
- EDI and Electronic Commerce
- IT Vendor Analysis
- U.S. Federal Government IT Procurements

• Outsourcing (vendor and user)

- Downsizing (vendor and user)
- Systems Integration
- Corporate Networks
- Customer Services

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